

Agenda item 2.a.i

Report to:	Board of Directors	Date: 1 April 2021
Report from:	Chair of the Performance Committee	
Principal Objective/ Strategy and Title	GOVERNANCE: To update the Board of Directors on discussions at the Performance Committee meeting on 25 March 2021	
Board Assurance Framework Entries	678, 841, 1021, 1853, 1854, 2829	
Regulatory Requirement	Well Led/Code of Governance:	
Equality Considerations	None believed to apply	
Key Risks	To have clear and effective processes for assurance of Committee risks	
For:	Information	

1. Significant issues of interest to the Board

Respiratory

The Committee received an excellent presentation from Mike Davies, Lisa Shacklock and Sam Henman from the Respiratory Division. Wave 1 saw significant redeployment by Respiratory to staff the surge in CCA, as well as considerable success with innovative CPAP/NIV treatments outside CCA. While oncology and thoracic services continued, there was a very substantial decline in non-Covid respiratory admissions which slowed post-Wave 1 recovery. Recovery was however pushed hard to provide a buffer for a 2nd surge. In contrast, the Wave 2 surge plan was adapted to ensure continuation of greater non-Covid respiratory activity, so that RTT stood at 92% by end 2020.

In response to the incident declared by Mid and South Essex on 30/12/20, RPH set up an Acute Respiratory Care Unit overnight to accommodate 20 very sick patients and ensured their safe transfer, while maintaining other services. At its peak, ARCU accommodated 32 patients and also provided physician support to NWAFT. The focus for recovery post-Wave 2 is staff wellbeing – staff do not need to be pushed as hard, and are being encouraged to take holiday etc., as a result of maintaining a base level of respiratory services throughout Wave 2.

Lessons learned include the benefits of CPAP/NIV therapies, the lack of ARCU beds in the region, and that interregional transfer of patients can be safe.

The Committee congratulated the Respiratory team for their extraordinary response, which had undoubtedly saved lives.

Picture Archiving and Communication System (PACS) Procurement

The Committee recommends approval of the Authority to Invest Request to replace the current PACS system. The quality of the submitted papers and evident rigour applied to the procurement process provided the Committee with considerable assurance that the

investment proposal represented good value for money and would provide a transformational system at a lower annual cost than the current PACS. In response to challenge, TG confirmed that, in the event RPH would want to extend the 5-year contract with the preferred provider, the ability to put the contract out to competition at that time would ensure a competitive offer from the incumbent.

PIPR

While Safe and Caring remain green, People returned to red as a result of the decline in the number of staff with current IPRs (although the Committee noted that 69% nonetheless represented an achievement in the current circumstances). Other areas remained red. IG confirmed that the fluctuation in compliments resulted from a system change rather than any material drop/increase in the number of compliments. EM confirmed that every 52-week breach is actively reviewed (2 of which are patients who have requested to have their care delayed due to Covid fears).

Waiting list prioritisation

The Committee welcomed the transparency provided by the paper on this important issue.

Estates Project Plan

The Committee welcomed the Estates Project Plan presented by AS and agreed it provides both management and Board with an excellent tool to monitor progress. All pathways within the plan would not necessarily entail the same priority or governance. It was noted for instance that issues around M.Abscessus would remain a high priority and would be kept under close review by Q&R, while the PFI building issues would typically be reviewed by SPC. It was agreed, however, not to assign pathways in their entirety to different committees, but retain flexibility as issues evolve.

2. Key decisions or actions taken by the Performance Committee

The Committee recommends the PACS investment proposal for approval by the Board.

3. Matters referred to other committees or individual Executives

PFI Building Issues to be reviewed by SPC.

4. Other items of note

None

5. Recommendation

The Board to note the contents of this report