

Meeting of the Board of Directors  
Royal Papworth Hospital NHS Foundation Trust  
**05 March 2026 at 9:30 am – 11:30 am**  
**Heart & Lung Research Institute**  
**And Microsoft Teams (access 10 minutes prior to meeting)**

**AGENDA - Part I**

				<i>Lead</i>	<i>Timing</i>
<b>1</b>	<b>WELCOME, APOLOGIES AND OPENING ITEMS</b>				
	i.	a. Patient Story from: Rebecca Thomas, Surgical Matron	Information	Verbal	<i>MS</i> <i>15 mins</i>
	ii.	Declarations of Interest	Information	Verbal	<i>JA</i> <i>10 mins</i>
	iii.	Minutes of previous meetings: • 05.02.2026	Approval	Attached	
	iv.	Matters arising from the Minutes /Action Checklist	Information	Attached	
	v.	Chair's Report	Information	Verbal	<i>JA</i> <i>5 mins</i>
	vi.	Board Assurance Framework	Assurance	Attached	<i>JE</i> <i>10 mins</i>
	vii.	CEO Update	Information	Attached	<i>EM</i> <i>10 mins</i>
	viii.	NEDs Update	Information	Verbal	<i>ALL</i> <i>5 mins</i>
<b>2</b>	<b>QUALITY</b>				
	i.	Quality and Risk Committee Chair's Report a. 29.01.26 b. 26.02.26	For Discussion	Attached	<i>GMa</i> <i>5 mins</i>
	ii.	Combined Quality Report	For Discussion	Attached	<i>MS/IS</i> <i>5 mins</i>
<b>3</b>	<b>PERFORMANCE</b>				
	i.	Performance Committee Chair's Report	For Discussion	Attached	<i>DJ</i> <i>5 mins</i>
	ii.	Papworth Integrated Performance Report (PIPR) Month 10 – January 2026	For Discussion	Attached	<i>EDs</i> <i>5 mins</i>
<b>4</b>	<b>GOVERNANCE &amp; ASSURANCE</b>				
	i.	Board Committee Approved Part 1 Minutes: a. Quality & Risk Committee: 29.01.29 b. Performance Committee: 29.01.29	For Information	Reference Pack	<i>Board Committee Chairs</i>  <i>5 mins</i>
<b>5</b>	<b>BOARD FORWARD PLAN</b>				
	i.	Board Forward Plan	Information	Attached	<i>JE</i>

	ii.	Review of actions and items identified for referral to committee/escalation	Approval	Verbal	All
<b>6</b>	<b>ANY OTHER BUSINESS</b>				
		Questions from Members of the Public Previously Submitted			JA

The Board of Directors hereby resolves to end the public part of the meeting. There will follow a Part II Board of Directors' meeting to cover in confidence elements of Board business, which is not open to members of the public.

#### Dates for Board of Director meetings in public 2026

Date	Time	Venue
Thursday 02 April 2026	11:30am	HLRI & public access via Teams
Thursday 07 May 2026	9:30am	HLRI & public access via Teams
Thursday 04 June 2026	11:30am	HLRI & public access via Teams
Thursday 02 July 2026	9:30am	HLRI & public access vis Teams

### STATEMENT ON RESTRICTION OF PUBLIC ACCESS

Papers and minutes of meetings will be posted to the Trust website

The Chairman may exclude any member of the public from a meeting of the Board of Directors if they are interfering with or preventing the proper conduct of the meeting, or for other special reasons.