



Item 1.vi

Report to:	Trust Board of Directors	05 March 2026
Report from:	Associate Director of Corporate Governance, Jonathan Elwood	
Report prepared by:	Corporate Governance Lead, Godwin Matenga	
Principal Objective/ Strategy and Title	Board Assurance Framework Report	
Board Assurance Framework Entries	All	
Regulatory Requirement	<b>Well Led/Code of Governance:</b> To have clear and effective processes for assurance of risk to delivery of strategic objectives	
Equality Considerations	Equality has been considered but none believed to apply	
Key Risks	Leadership; Governance; Failure to Identify and manage risk	
Assurance Evidence	October 2018 Internal Audit review of Risk Management and Assurance Framework - outcome: <b>Substantial Assurance (third line)</b> / October 2021 Risk Maturity – Advisory Review	
For:	For Review and Approval	

## 1. Purpose

- a. To provide the Trust Board with the BAF Report with a summary of the BAF risks and their mitigations in place. Attached are:
- Appendix 1 – BAF Quarterly Dashboard; and
  - Appendix 2 – BAF Report

## 2. Headlines

All updates/revisions are highlighted in **red** at Appendix 2; these relate to changes made between 29 December 2025 and 19 February 2026.

Risk ID:3733 residual risk rating has reviewed and it is proposed to increase the likelihood of the risk materialising which changes the risk rating to 16 (4x4). This proposal is made on the basis that the current pay overspend and increase in staff in post during 25/26 indicates that the controls on pay spend are not adequate.

## 3. Recommendations

The Board is requested:

- to **review** and **note** all the updates.