

Meeting of the Board of Directors  
Royal Papworth Hospital NHS Foundation Trust  
**02 April 2026 at 11:30 am – 12:00 noon**  
**Heart and Lung Research Institute  
and Microsoft Teams**

**AGENDA –Part I**

					<i>Lead</i>	<i>Timing</i>	
<b>1</b>	<b>WELCOME, APOLOGIES AND OPENING ITEMS</b>						
	i.	Declarations of Interest	Note	Attached	<i>JA</i>		
<b>2</b>	<b>GOVERNANCE</b>						
	i.	Audit Committee Chair's Report	For Discussion	Attached	<i>CC</i>	<i>20 mins</i>	
<b>3</b>	<b>PERFORMANCE</b>						
	i.	Operational Plan Review	For Discussion and Approval	Attached	<i>SH</i>	<i>10 mins</i>	
<b>4</b>	<b>ASSURANCE</b>						
	i.	Board Committee Approved Part 1 Minutes: a. Performance Committee: 26.02.26 b. Quality & Risk Committee: 26.02.26 c. Audit Committee: 22.01.26 d. Workforce Committee: 29.01.26	For Information	Reference Pack	<i>Board Committee Chairs</i>		
	ii.	Performance Committee Chair's report	For Review and Note	Reference Pack	<i>DJ</i>		
	iii.	Quality & Risk Committee Chair's report	For Review and Note	Reference Pack	<i>GMa</i>		
	iv.	Workforce Committee Chair's report a. 05.02.2026 b. 02.04.2026	For Review and Note	Reference Pack	<i>AF</i>		
<b>5</b>	<b>BOARD FORWARD PLAN</b>						
	i.	Board Forward Plan	Information	Attached	<i>JA</i>		
<b>6</b>	<b>ANY OTHER BUSINESS</b>						