

Agenda item 2.a.i

Report to:	Board of Directors	Date: 1 April 2021
Report from:	Chair of the Performance Committee	
Principal Objective/ Strategy and Title	GOVERNANCE: To update the Board of Directors on discussions at the Performance Committee meeting on 25 February 2021	
Board Assurance Framework Entries	678, 841, 843, 1021, 1853, 1854, 2145, 2146, 2148, 2149, 2163, 2541	
Regulatory Requirement	Well Led/Code of Governance:	
Equality Considerations	None believed to apply	
Key Risks	To have clear and effective processes for assurance of Committee risks	
For:	Information	

1. Significant issues of interest to the Board

SP provided an update on the current situation both within the Region and RPH.

Cardiology

David Begley and Carrie Skelton-Hough gave a presentation on performance of the cardiology division. After Wave 1, RTT had sharply recovered to 96% in October but has since fallen again (currently around 86%). Recovery is expected to take longer following Wave 2. Cardiology continues to experience very high levels of non-elective admissions along emergency pathways (in the majority through intervention pathways). Notwithstanding the pandemic, Cardiology has maintained innovation, including MitraClip procedures, Fysicon IT integration and remote device monitoring. The source of increased non-elective demand is unclear, as the reduction in demand earlier in the year has more than been recovered. The cause and sustainability of increased demand will continue to be investigated, but some re-modelling of the service is likely to be required if elective activity is not to be choked off altogether. Morale remains resilient and there is acknowledgement that lessons have been learned and recommendations implemented from the first Wave. The Committee thanked DB and CS for their excellent presentation and the enormous efforts of their team.

PIPR

PIPR remained unchanged from last month: Safe and Caring were green, People amber and the remaining areas red.

- The increase in bacterial infections continues to be closely monitored. It is believed this reflects the increase in CCA patients during the pandemic and so a decline in infections is expected as the 2nd Wave declines.
- The Committee queried the dramatic fall in the number of compliments: the causes for this will be investigated.
- Although the number of complaints was slightly higher this month at eight, there does not appear to be any clear pattern (although there is a little bit of a theme around communication given the absence of family at the bedside). The Trust has also received its first Covid-related complaint (a parent and child were denied entry by security and lessons are being learned from the incident).

Finance and CIP

An in-month surplus of £0.1m was reported against a revised forecast deficit of £0.4m, again driven by lower than expected COVID-19 spend, reductions in BAU supplies spend and lower income on drugs and devices. The backlog of Homecare invoices has been significantly reduced as a result of complex work between the Pharmacy and Finance teams. As a result of Capex underspend YTD of £0.4m due to focus on Covid-19, a reforecast has been conducted for the remainder of the year to minimise the underspend.

The Committee received assurance that work is being undertaken as far as possible on the CIP pipeline for 2021/22; and welcomed in particular the further benchmarking work that is planned.

PFI Building Issues

The Committee thanked the Director of Estates for his excellent report and received assurance that the complex issues were being addressed in a highly professional manner, both from the actions already taken and the planned next steps. Further thought would be given as to whether ongoing review is by this Committee or SPC.

Operational Planning

Given the absence of planning guidance and future uncertainty, the Committee agreed with the need for a pragmatic approach and Executives' proposal to fix finance envelopes based on the service forecast outturns for M7-M12: compared to alternatives, recovery from Wave 1 was the likely closest forecast for recovery from Wave 2. It also envisages a "low Covid" scenario, incentivising the Trust to remove most of the additional Covid costs from its planning, thus enhancing financial sustainability. Forecasts will be adapted as guidance is released and the future scenario becomes clearer.

2. Key decisions or actions taken by the Performance Committee

None

3. Matters referred to other committees or individual Executives

Tbc whether PFI Building Issues should be reviewed by the PC or SPC.

4. Other items of note

None

5. Recommendation

The Board to note the contents of this report