



Royal Papworth Hospital
NHS Foundation Trust

Report to:	Trust Board	01 May 2025
Report from:	Associate Director of Corporate Governance	
Principal Objective/ Strategy and Title	Board Assurance Framework Report	
Board Assurance Framework Entries	All	
Regulatory Requirement	Well Led/Code of Governance: To have clear and effective processes for assurance of risk to delivery of strategic objectives	
Equality Considerations	Equality has been considered but none believed to apply	
Key Risks	Leadership; Governance; Failure to Identify and manage risk	
Assurance Evidence	October 2018 Internal Audit review of Risk Management and Assurance Framework - outcome: Substantial Assurance (third line) / October 2021 Risk Maturity – Advisory Review	
For:	For Review and Noting	

1. Purpose

To provide the Trust Board with a summary of its BAF risks and the mitigations in place. Attached are:

- Appendix 1 – BAF Tracker
- Appendix 2 – BAF Report.

2. Headlines

Please note the following (all updates/revisions highlighted in red in Appendix 2):

- BAF 1929: Low levels of staff engagement: The Workforce Committee in March 2025, approved the reduction of the current risk rating from 16 (C4 x L4) to 12 (C4 x L3). This was due to improvements in staff engagement which was reflected in the relevant aspects of the 2024 Staff Survey.
- BAF 858: Optimisation and Development of Electronic Patient Record (EPR) System: The Performance Committee in April 2025 approved the increment of the current risk rating from 8 (C4 x L2) to 12 (C4 XL3). This was due to Dedalus (the current external EPR provider) giving notice on strategic partnership which will likely increase costs.

3. Other Headlines

- In line with the Performance Committee's view on the assurance received from reports submitted to it, the 'Level of Assurance' rows of relevant BAF risk entries have also been revised. (highlighted in red in Appendix 2).

4. Recommendations

The Board is requested to:

- i. Review and note the updates.