

Meeting of the Board of Directors
Royal Papworth Hospital NHS Foundation Trust
04 December 2025 at 11:30 am – 12:00 noon
**Heart and Lung Research Institute
and Microsoft Teams**

AGENDA – Extraordinary Part I

					Lead	Timing
1	WELCOME, APOLOGIES AND OPENING ITEMS					
i.	Declarations of Interest			JA		
2	PEOPLE					
i.	Workforce Committee Chair’s Report	For Discussion	Attached	AF	20 mins	
3	QUALITY					
i.	Surgical Site Infections – Improvement Actions Update	For Discussion	Verbal	EM/MS	10 mins	
4	BOARD FORWARD PLAN					
i.	Board Forward Plan	Information	Attached	Chair		
5	ANY OTHER BUSINESS					
		None				