

Meeting of the Board of Directors  
Royal Papworth Hospital NHS Foundation Trust  
**08 January 2026 at 9:30 am – 11:45 am**  
**Heart & Lung Research Institute**  
**And Microsoft Teams (access 10 minutes prior to meeting)**

**AGENDA - Part I**

					<b>Lead</b>	<b>Timing</b>
<b>1</b>	<b>WELCOME, APOLOGIES AND OPENING ITEMS</b>					
	i.	a. Patient Story from Psychological Medicine by: Dr Thirza Pieters Consultant Psychiatrist Dr Fran Davies Clinical Psychologist	Information	Verbal	MS	15 mins
	ii.	Declarations of Interest	Information	Verbal	JA	5 mins
	iii.	Minutes of previous meetings: • 06.11.25	Approval	Attached		
	iv.	Matters arising from the Minutes /Action Checklist	Information	Attached		
	v.	Chair's Report	Information	Verbal	JA	5 mins
	vi.	Board Assurance Framework	Assurance	Attached	EM	15 mins
	vii.	CEO Update	Information	Attached	EM	10 mins
	viii.	NEDs Update	Information	Verbal	ALL	5 mins
<b>2</b>	<b>PEOPLE</b>					
	i.	Director of Workforce & OD – Report	For Discussion	Attached	OM	15 mins
	ii.	Resident Doctors 10 Point Plan Update	For Discussion	Verbal	IES/LW	20 mins
	iii.	Freedom to Speak-up Guardian – Cover  Appendix 1 – FTSUG Intranet information Appendix 2 – Anonymous reporting Appendix 3 – FTSUG Champions Poster	For Discussion	Attached  Reference pack	AB	10 mins
<b>3</b>	<b>QUALITY</b>					
	i.	Quality and Risk Committee Chair's Report	For Discussion	Attached	IW	5 mins
	ii.	Combined Quality Report	For Discussion	Attached	MS/IS	5 mins
<b>4</b>	<b>PERFORMANCE</b>					
	i.	Performance Committee Chair's Report	For Discussion	Attached	DJ	5 mins

	ii.	Papworth Integrated Performance Report (PIPR) Month 08 – November 2025	For Discussion	Attached	EDs	5 mins	
5	GOVERNANCE & ASSURANCE						
	i.	Board Committee Approved Part 1 Minutes:  a. Workforce Committee: 27.11.25 b. Quality & Risk Committee: 27.11.25 c. Performance Committee: 27.11.25	For Information	Reference Pack	Board Committee Chairs	10 mins	
6	BOARD FORWARD PLAN						
	i.	Board Forward Plan	Information	Attached	GM		
	ii.	Review of actions and items identified for referral to committee/escalation	Approval	Verbal	All		
7	ANY OTHER BUSINESS						
		Questions from Members of the Public Previously Submitted			JA		

The Board of Directors hereby resolves to end the public part of the meeting. There will follow a Part II Board of Directors' meeting to cover in confidence elements of Board business, which is not open to members of the public.

#### Dates for Board of Director meetings in public 2026

Date	Time	Venue
Thursday 05 February 2026	9.00 am	Hinchingbrooke Hospital – Joint Board with NWAFT
Thursday 05 March 2026	9:30am	HLRI & public access via Teams
Thursday 02 April 2026	11:30am	HLRI & public access via Teams
Thursday 07 May 2026	9:30am	HLRI & public access via Teams

## STATEMENT ON RESTRICTION OF PUBLIC ACCESS

Papers and minutes of meetings will be posted to the Trust website

The Chairman may exclude any member of the public from a meeting of the Board of Directors if they are interfering with or preventing the proper conduct of the meeting, or for other special reasons.