

Meeting of the Board of Directors  
 Royal Papworth Hospital NHS Foundation Trust  
**05 February 2026 at 12:30 pm – 1:00 pm**  
**Denis Bracey, Learning & Development, PCH**  
**And Microsoft Teams**

**AGENDA – PART 1**

					<b>Lead</b>	<b>Timing</b>
<b>1</b>	<b>WELCOME, APOLOGIES AND OPENING ITEMS</b>					
	i.	Declarations of Interest	Note	Verbal		5 mins
	ii.	Minutes of previous meetings: a. 04.12.25 b. 08.01.26	Approve	Attached		
	iii.	Matters arising from the Minutes /Action Checklist	Review and Note	Attached		
<b>2</b>	<b>QUALITY</b>					
	i.	Organ Utilisation Strategy	Approval	Attached	EM	5 mins
<b>3</b>	<b>ASSURANCE</b>					
	i.	Review of Terms of Reference  Audit Committee Terms of Reference	For Approval	Attached	Chair	5 mins
	ii.	Board Committee Approved Part 1 Minutes:  a. Performance Committee: 18.12.25 b. Quality & Risk Committee: 18.12.25 c. Audit Committee: 16.10.25 & 20.11.25	For Information	Reference Pack	Board Committee Chairs	
	iii.	Audit Committee Chair's report	Review and note	Attached	CC	
	iv.	Performance Committee Chair's report	Review and note	Attached	DJ	
	v.	Workforce Committee Chair's report	Review and note	Attached	AF	
<b>4</b>	<b>BOARD FORWARD AGENDA (Part II)</b>					
	i.	Board Annual Plan	Information	Attached	GM	
	ii.	Future Agenda Items	Approval	Verbal	All	
	iii.	Review of Board Agenda/Objectives	Discussion	Verbal	JA	
<b>5</b>	<b>ANY OTHER BUSINESS</b>					

**The Board of Directors hereby resolves to end the public part of the meeting. There will follow a Part II Board of Directors' meeting to cover in confidence elements of Board business, which is not open to members of the public.**

**Dates for Board of Director meetings in public 2026**

<b>Date</b>	<b>Time</b>	<b>Venue</b>
Thursday 05 March 2026	9:30am	HLRI & public access via Teams
Thursday 02 April 2026	11:30am	HLRI & public access via Teams
Thursday 07 May 2026	9:30am	HLRI & public access via Teams

**STATEMENT ON RESTRICTION OF PUBLIC ACCESS**

Papers and minutes of meetings will be posted to the Trust website

The Chairman may exclude any member of the public from a meeting of the Board of Directors if they are interfering with or preventing the proper conduct of the meeting, or for other special reasons.