Meeting of the Board of Directors
Royal Papworth Hospital NHS Foundation Trust
02 December 2021 at 9:00-11am
via Microsoft Teams (access 10 minutes prior to meeting)

Where there is a need for a Part II, in confidence element of Board business, then the Board will normally reconvene after a short break.
AGENDA - Part I

					Timing
1		**WELCOME, APOLOGIES AND OPENING ITEMS**			*40 mins*
	i	Declarations of Interest			
	ii	Minutes of previous meetings: 04.11.21	Approval	Attached	
	iii	Matters arising from the Minutes/Action Checklist	Information	Attached	
	iv	Chair's Report	Information	Verbal	
	v	CEO Update	Information	Attached	
	vi	Patient Story: Penny Martin (9:30am)	Information	Verbal	
2		**PERFORMANCE**			*20 mins*
a	i	Performance Committee Chair's Report	Information	Attached	
b		Papworth Integrated Performance Report (PIPR)	Information	Attached	
3		**GOVERNANCE**			*20 mins*
	i	Q&R Committee Chair's Report	Information	Attached	
	ii	Combined Quality Report	Information	Attached	
	iii	Board Assurance Framework	Information	Attached	
	iv	Board Sub Committee Minutes: a. Quality & Risk: 28.10.21 b. Performance: 28.10.21 c. Audit Committee 14.10.21	Information	Reference Pack	
4		**WORKFORCE**			*10 mins*
	i	Director of Workforce and OD Report	Information	Attached/ Reference Pack	
	ii	Your Behaviour Matters DN117	Approval	Attached	
5		**STRATEGIC**			*10 mins*
	i	Trust Strategy 2020-2025 Year 1 Update	Information	Attached	

6		**Research & Development**			*5 mins*
7		**Board Forward Planner 2020-21**			*5 mins*
	i	Board Forward Planner 2020-21	Information	Attached	
	ii	Review of actions and items identified for referral to committee/escalation.	Approval	Verbal	
8		**Any other Business**			*5 mins*

The Board of Directors hereby resolves to end the public part of the meeting. There will follow a Part II Board of Directors' meeting to cover in confidence elements of Board business, which is not open to members of the public.

Dates for Board of Director meetings in public 2022

Date (2022)	Time	Venue	Apologies received
Thursday 3 February	9:00am	Via Teams	
Thursday 3 March	9:00am	Via Teams	
Thursday 7 April	9:00am	Via Teams	
Thursday 5 May	9:00am	Via Teams	
Thursday 9 June	9:00am	Via Teams	
Thursday 7 July	9:00am	Via Teams	
Thursday 1 September	9:00am	Via Teams	
Thursday 6 October	9:00am	Via Teams	
Thursday 3 November	9:00am	Via Teams	
Thursday 1 December	9:00am	Via Teams	

STATEMENT ON RESTRICTION OF PUBLIC ACCESS

Due to the NHS operational response to COVID-19 we will be unable to allow the public to join this meeting in person but are able to allow remote access to Board meetings held in public. In addition papers and minutes of meetings will be posted to the Trust website.

The Chairman may exclude any member of the public from a meeting of the Board of Directors if they are interfering with or preventing the proper conduct of the meeting, or for other special reasons.