

Agenda item 2.a.i

Report to:	Board of Directors	Date: 4 June 2020
Report from:	Chair of the Performance Committee	
Principal Objective/ Strategy and Title	GOVERNANCE: To update the Board on discussions at the Performance Committee meeting dated 28 May 2020	
Board Assurance Framework Entries	678, 841, 843, 865, 873, 874, 875, 1021, 1853, 1854, 2145, 2146, 2147, 2148, 2149, 2163, 2225, 2249	
Regulatory Requirement	Well Led/Code of Governance:	
Equality Considerations	To have clear and effective processes for assurance of Committee risks	
Key Risks	None believed to apply	
For:	Insufficient information or understanding to provide assurance to the Board	

1. Significant issues of interest to the Board

1.1 Covid-19 Response.

- 1.1.1 TG spoke to the context of the current Covid-19 pandemic at RPH. All indications are that we have now passed the peak. Although the post-peak downward slope of Covid-19 patients at RPH is shallower than the region as a whole, this is unsurprising in light of RPH's role as a regional referral centre. It also largely reflects treatment of existing patients, as new Covid-19 admissions have reduced to 1 or 2 cases per week.
- 1.1.2 RM highlighted interim results from a series of patients managed in our critical care. While appearing to be better than published data (ICNARC) these results should be treated with a degree of caution until all patient episodes are complete.
- 1.1.3 The Committee noted the importance of also assessing outcomes for patients at other hospitals in the region that had received advice from clinical staff at RPH, both to make sure there is a good understanding of outcomes and to inform discussions with NHS Commissioners.
- 1.1.4 The Committee noted the absence of statistics relating to staff ratios, PPE and oxygen which appeared in the previous report. The Chair and TG will reflect on this further prior to the next meeting. TG pointed to the narrative information provided on both PPE and oxygen, and offered to distribute the statistics post meeting. JR noted that staff ratio info is included in papers for Q&R. CC suggested that consideration should be given to the possibility of combining Performance and Q&R, at least during the Pandemic.
- 1.1.5 The Committee received assurance that RPH's response to Covid-19 continued to be at a very high standard notwithstanding the very considerable pressures it faces.

1.2 PIPR

- 1.2.1 There was a discussion of the continuing need to prioritise those non-Covid patients on waiting lists that require urgent treatment while normal services remain reduced (and waiting lists continue to rise). EM explained that of 21 patients (now 27) identified as high priority (P*), 18 had already been treated. The Committee received assurance as to the measures being adopted, but discussed how further assurance could be provided.
- 1.2.1.1 EM will consider whether stats on identification and treatment of high priority patients could be included in future reports.
- 1.2.1.2 NED members of the Committee also welcomed SP's suggestion to invite divisional leads to attend future meetings to talk directly to the issue.

1.3 Finance.

- 1.3.1 TG explained that he was keen for the Committee to understand the underlying financial position once extraordinary reimbursement payments are stripped out. The deficit had increased to £4.8m of which £1.3m was the "normal" operating deficit, £1.4m direct Covid-19 related costs, and £2.1m net negative indirect impact of Covid-19 (including 0.6m of lost private patient income and lost income resulting from reduced hospital activity). TG indicated that this provides the first financial data point which begins to express the challenges facing the hospital as we move towards a new normal. Working with commissioners to gain a collective understanding of future financing arrangements will be key to improving this underlying position.

1.4 BAF.

- 1.4.1 Executives to consider whether the ratings for Pandemic and Super Surge risks remain appropriate.

3. Key decisions or actions taken by the Performance Committee

- 3.1 None

4. Matters referred to other committees or individual Executives

- 4.1 Q&R to consider possibility of combining Performance and Q&R. To be discussed at forthcoming Board.
- 4.2 See 1.2.1 and 1.4.1 above

5. Other items of note

- 5.1 The Chair noted that this is David Dean's last appearance at Performance Committee, and thanked him for his important contribution to the Committee and, in particular, the support he has provided to the Chair since he joined last year.

6. Recommendation

- 6.1 The Board of Directors is asked to note the contents of this report.